

Function	Number	Activity	Members	Trustees	CEO	LAC	Head Teacher
Strategy	1	To determine mission, direction, values and aims and strategic objectives of the Trust and prepare a Trust Business Plan.		Α	R	S	S
	2	To determine the scope of central services to be delivered by The Multi Academy Trust to and on behalf of the academies.		Α	R	С	С
and	3	To identify additional services to be procured on behalf of the academies.		Α	R	С	С
Function	4	To ensure centrally delivered services provide value for money.		Α	R	I	С
	5	To set the times of school sessions and the dates of school terms and holidays		Α	С	С	R
	6	To consider requests from other schools to join the Multi Academy Trust		Α	R	I	S
	7	To agree academy level policies and procedures within Trust policy framework		Α	S	R	S
	1	To propose targets for student achievement.		Α	S	S	R
	2	To agree targets for student achievement		A	R		С
	3	To establish a Trust behaviour policy		A	R	S	S
	4	To review the use of exclusions and to decide whether or not to confirm all permanent exclusions		Α	I	R	S
	5	To direct reinstatement of excluded students		Α	ı	R	ı
	6	To produce the Academy Development Plan		Α	S	С	R
Education	7	To agree the Academy Development Plan		Α	R	С	S
Education	8	To develop a curriculum policy and framework		Α	R	С	С
	9	To implement a curriculum policy		Α	S	S	R
	10	To prohibit radicalisation and promote equality and diversity and tolerance and ensuring the balanced treatment of political issues		Α	S	S	R
	11	To ensure the quality of teaching		Α	S	S	R
	12	To discharge duties in respect of students with special educational needs and disabilities		Α	S	S	R
	13	To ensure the quality of individual child's education		Α	R	С	S
	14	To ensure the quality student outcomes		Α	R	С	S



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	1	To appoint/remove Members and Trustees	Α				
	2	To review and amend Articles of Association	Α				
	3	To change the name of the Academy Trust	Α				
	4	To hold the Trust Board to account, attend the AGM and receive annual report	Α				
	5	To appoint/establish committees of the Trust and reviewed annually.		Α	С	С	ı
	6	To identify and review on an annual basis the skills and experience required (skills audit) for the Trust Board and recruitment/training		Α			
	7	To agree and publish a Scheme of Delegation for governance		Α	R	ı	ı
	8	To appoint (and remove) the Chair of the LAC		Α	R	ı	ı
	9	To appoint and dismiss the Clerk to the Trust Board + LACs		Α	R	ı	ı
Governance	10	To hold a full LAC meeting at least three times a year and review and report the performance of the academy.		Α	ı	R	S
	11	To appoint, remove and actively seek members of the LAC		Α	R	R	ı
	12	To approve governance documents and any amendments thereafter.		Α	R	ı	ı
Governance	13	To approve and set up a governors' expenses scheme		Α	R	ı	ı
	14	To review and challenge progress of the Trust against strategic objectives		Α	R	S	S
	15	To consider whether or not to exercise delegation of functions to individuals/committee		Α	R	S	ı
	16	To regulate LAC procedures		Α	R	С	ı
	17	To determine the development needs of the governors and put in place an appropriate programme		Α	R	R	I
	18	To develop a safeguarding policy in line with statutory requirements and best practice		Α	R	ı	ı
	19	To determine, on an annual basis, those policies which will be developed by the MAT and mandatory for all MAT schools		Α	R	I	I
	20	To provide to the MAT, on an annual basis, copies of all current policies and procedures and a schedule for their review, to review and update policies where allocated to the school.		Α	S	R	S
	21	To provide a Complaints Procedure policy		Α	R	I	I
	22	To develop a common reporting and assessment framework		Α	R	С	S
	23	To agree Trust Safeguarding and Child Protection Policy		Α	R	S	S



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	1	To appoint a Headteacher		Α	R	С	ı
	2	To appoint a Deputy Headteacher		Α	ı	С	R
	3	To agree a pay policy for all MAT staff.		Α	R	ı	С
	4	To appoint / dismiss Chief Executive Officer (CEO) and CFO		Α			
HR and	5	To appoint/dismiss the Headteacher		Α	R	С	I
Operations	6	To implement the Trust's safeguarding policy		Α	S	S	R
Th . T	7	To set Trust wide procurement policies in accordance with FA and AFH		Α	R	ı	ı
The Trust - Board is -	8	To agree H&SW Policy and Procedure Framework		Α	R	ı	ı
	9	To establish Trust wide HR policies (including recruitment, disciplinary, grievance)		Α	R	ı	ı
responsible for all HR	10	To agree changes to the staffing structure of the Trust and each academy.		Α	R	S	S
aspects	11	To appoint academy teachers other than Headteacher and SLT.		Α	ı	S	R
associated	12	To appoint non-teaching academy staff within agreed budget.		Α	ı	S	R
with the	13	To ensure provision of free school meals to those students meeting the criteria		Α	ı	S	R
CEO in	14	To ensure there is qualified teacher designated as SENCO for the academy		Α	ı	S	R
accordance	15	To appoint members of academy SLT.		Α	С	С	R
with the	16	To appoint central service staff		Α	R	ı	С
Trust policies and procedures.	17	To dismiss and suspend staff other than Headteacher		Α	S	С	R
	18	To set appraisal performance management and pay review policy.		Α	R	С	С
	19	To set terms and conditions of employment and staff handbook		Α	R	С	С
	20	To determine staff complement within agreed budget		Α	S	С	R
	21	To determine dismissal payment/early retirement of the Headteacher		Α	R	ı	ı
	22	To determine dismissal payment/early retirement of others		Α	S	С	R
	23	To conduct staff appraisals at academies, monitor & report performance to CEO		Α	S	S	R



Function	Number	Activity	Members	Trustees	CEO	LAC	Head Teacher
	1	To agree and annually review a Scheme of Financial Delegation and Regulation		Α	S	С	R
	2	To recommend for approval the first formal budget plan each financial year.		Α	R	ı	С
	3	To plan, manage, monitor and report monthly expenditure at academies and identify actual or potential items of budget overspend/underspend		Α	R	I	С
	4	To plan, manage and monitor monthly expenditure of the MAT and identify and report actual or potential items of budget overspend/underspend		Α	S	S	R
	5	To approve any amount to be transferred between budget headings and/or likely budget overspends in line with authorisation document		Α	S	S	R
	6	To establish financial decision levels & limits and appropriate financial controls		Α	S	S	R
	7	To establish a charging and remissions policy for the academies.		Α	R	ı	I
	8	To appoint the internal auditor for the academy.		Α	С	R	S
	9	Agreeing miscellaneous financial expenditure outside the agreed budget.		Α	S	S	R
Finance	10	To enter into additional contracts which exceed the agreed annual budget allocation within limits specified in the Financial Regulations Manual.		Α	R	S	S
	11	To authorise acquisition of assets within limits specified in the Financial Regulations Manual.		Α	С	R	S
	12	To authorise the disposal of assets within limits specified in the Financial Regulations Manual		Α	R	I	I
	12	To appoint external auditors		Α	R	ı	ı
	14	To make academy payments within agreed financial limits.		Α	R	ı	ı
	15	To collect income due to the academy		Α	R	С	S
	16	To maintain proper financial records for the academy		Α	R	ı	ı
	17	To prepare monthly accounts for the academy		Α	ı	R	S
	18	To monitor compliance with approved financial procedures.		Α	ı	R	S
	19	To agree Risk Management Policy and Procedure Framework		Α	R	ı	I
	20	To decide how to apply Pupil Premium.		Α	ı	С	R



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	1	To consult before setting/amending an admissions policy		Α	С	С	R
Admissions &	2	Admissions: Application decisions		Α	S	С	R
Organisational changes	3	If appropriate to appeal against LA directions to admit students		Α	S	R	S
changes	4	To publish proposals to change category of school		Α	R	С	I
	1	To implement a Health & Safety Policy		Α	S	С	R
	2	To ensure appropriate Buildings Insurance and Public Liability		Α	R	ı	С
Academy	3	To develop academy buildings and estate long term strategy.		Α	R	ı	С
Premises	4	To maintain buildings, including developing properly funded maintenance plan		Α	S	S	R
	5	To ensure that Health & Safety regulations are followed		Α	S	S	R
	6	To ensure premises security and management of assets		Α	S	S	R
	1	To prepare and publish the school prospectus.		Α	-	I	R
Information	2	To agree Freedom of Information and Data Protection Policy and Procedure		Α	R	ı	S
	3	To assemble data for student assessment and other returns		Α	С	I	R
Sharing	4	To maintain accurate, effective and secure student records in partnership with the LAC		Α	ı	S	R
	5	To ensure the academy website is fully compliant.		Α	S	S	R